

Submission questions

1. Place and secondary Contact Info					
Which place are you submitting on behalf of?	• Canvey Island • Castle Point • Essex • England				
Who is the secondary contact for your place?	• Castle Point Borough Council				
2. Community Engagement & Support					
Tell us how you have engaged with your local community and key stakeholders to develop your Regeneration Plan. Give examples of: - the numbers of people engaged - the range of local community groups and organisations engaged - when the engagement took place and the methods used	Prior to commencing work on the Regeneration Plan, substantial engagement had already taken place across Canvey by different partners on the Neighbourhood Board. The results of this engagement were reviewed to inform the initial development of the Regeneration Plan. This previous engagement work included: Castle Point Plan Initial Engagement – 458 responses from Canvey Island Residents This engagement took place from March to August 2023 and asked what people liked and disliked about the places where they lived, and what they would like to see improved. Qualitative responses from that engagement have been evaluated against the Pride in Place themes to identify the views of residents. There were no comments specifically highlighting education and skills, heritage and culture or digital connectivity. The below overview reflects the themes from the 458 resident responses. <table border="1" data-bbox="616 1082 2119 1377"> <thead> <tr> <th>Pride in Place Intervention Theme</th><th>Issues Identified</th></tr> </thead> <tbody> <tr> <td><i>Safety and security</i></td><td> <i>Rising crime and anti-social behaviour</i> <i>Lack of police presence (visibility)</i> <i>Feeling unsafe (especially after dark)</i> <i>Neglect of infrastructure and environment reduces sense of safety</i> <i>Desire for stronger community and investment in security measures</i> </td></tr> </tbody> </table>	Pride in Place Intervention Theme	Issues Identified	<i>Safety and security</i>	<i>Rising crime and anti-social behaviour</i> <i>Lack of police presence (visibility)</i> <i>Feeling unsafe (especially after dark)</i> <i>Neglect of infrastructure and environment reduces sense of safety</i> <i>Desire for stronger community and investment in security measures</i>
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	<i>Community cohesion</i>	<i>There is a strong sense of community</i> <i>Concerns about a decline in community spirit</i> <i>Desire for community spaces and events</i> <i>Desire for inclusive and respectful neighbourhoods</i>
	<i>High Street / Town Centre</i>	<i>Concerns about the decline and neglect of the town centre</i> <i>Lack of variety and quality of shops</i> <i>Empty units and missed opportunities</i> <i>Improvements to accessibility and local convenience</i>
	<i>Regeneration</i>	<i>Considered to be comparatively inferior to other places nearby</i> <i>Town centre and retail focus advocated</i> <i>Seafront and tourism potential promoted</i> <i>Infrastructure and public realm improvements sought</i> <i>Community and cultural regeneration (inc. youth provision) supported</i>
	<i>Work and productivity</i>	<i>Lack of local employment opportunities</i> <i>Support for local businesses</i> <i>Underused commercial areas need to be reused/improved</i> <i>Infrastructure viewed as a barrier to economic growth</i> <i>Desire for regeneration and investment (town centre, environment of employment areas, tourism and entertainment)</i>
	<i>Transport and connectivity</i>	<i>Urgent need for a Third Road</i> <i>Concerns about traffic congestion and road layout</i> <i>Concerns about public transport limitations (frequency and affordability)</i> <i>Call for better cycling and walking infrastructure</i> <i>Concerns about those without cars feeling isolated or being excluded</i>
	<i>Housing</i>	<i>Strong demand for genuinely affordable housing</i> <i>Concerns about long waiting lists for social housing</i> <i>Concerns about high housing costs combined with high cost of living, especially for young people and families</i>
	<i>Health and wellbeing</i>	<i>Concern about access to healthcare services</i>

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Role of open spaces and community spaces in mental health wellbeing highlighted
Role of safety and a good quality physical environment in health and wellbeing outcomes highlighted

Essex Resident Survey 2024 – 268 Responses from Canvey Residents

By and large this engagement provided information that repeated what we know from statistical data or otherwise gleaned through the work on the Council's Local Plan engagement (the Castle Point Plan). However, this survey also sought the views of residents on growth. This showed that whilst consultation undertaken on the draft Castle Point Plan (August to September 2025) shows concern about growth on Canvey amongst local people, that 68% of Canvey residents tend to view growth as positive with just 5% of residents viewing it as being very negative. Compared to elsewhere in Essex the support for growth on Canvey is comparatively high.

The opportunities associated with growth were identified by residents as being:

1. More money to spend in town/city centre (50%)
2. Greater choice of shops/restaurants (43%)
3. More activities for children/young people (37%)
4. More health services (34%)
5. More job opportunities/higher wages (34%)

The concerns that people had about growth were identified as:

1. More cars on the road (76%)
2. More crime/anti-social behaviour (69%)
3. Higher cost of living (44%)
4. More competition for public services (44%)
5. Longer journeys for work, leisure or public services (42%)

Engagement through Art

An engagement programme that was targeted at those who do not normally engagement in place-making. On Canvey this included:

- Young people – Yellow Door (a local small charity that supports young people aged 11-25) and Cornelius Vermuyden School
- Parents of young children living in Winter Gardens Ward – “Little Lions”
- Haredi Jewish Community

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It was clear through this work that these people value their communities, value their local green spaces and the heritage of place. Young people expressed concerns about the future and the environment. Their work has been used to illustrate this Regeneration Plan as appropriate. In addition to securing feedback from groups within the community, this work has also stimulated the nascent creative sector in the local area, and in particular given young people and students a voice and a sense of pride in their work. The exhibitions that presented this work brought different parts of the community together around a shared outcome and created new connections.

ZenCity

To support the development of this Regeneration Plan, the government also commissioned a consultation on behalf of all areas receiving Pride in Place funding. This reinforced what people had already told us about Canvey and their concerns. It also helped to provide a sense of priority around areas of intervention.

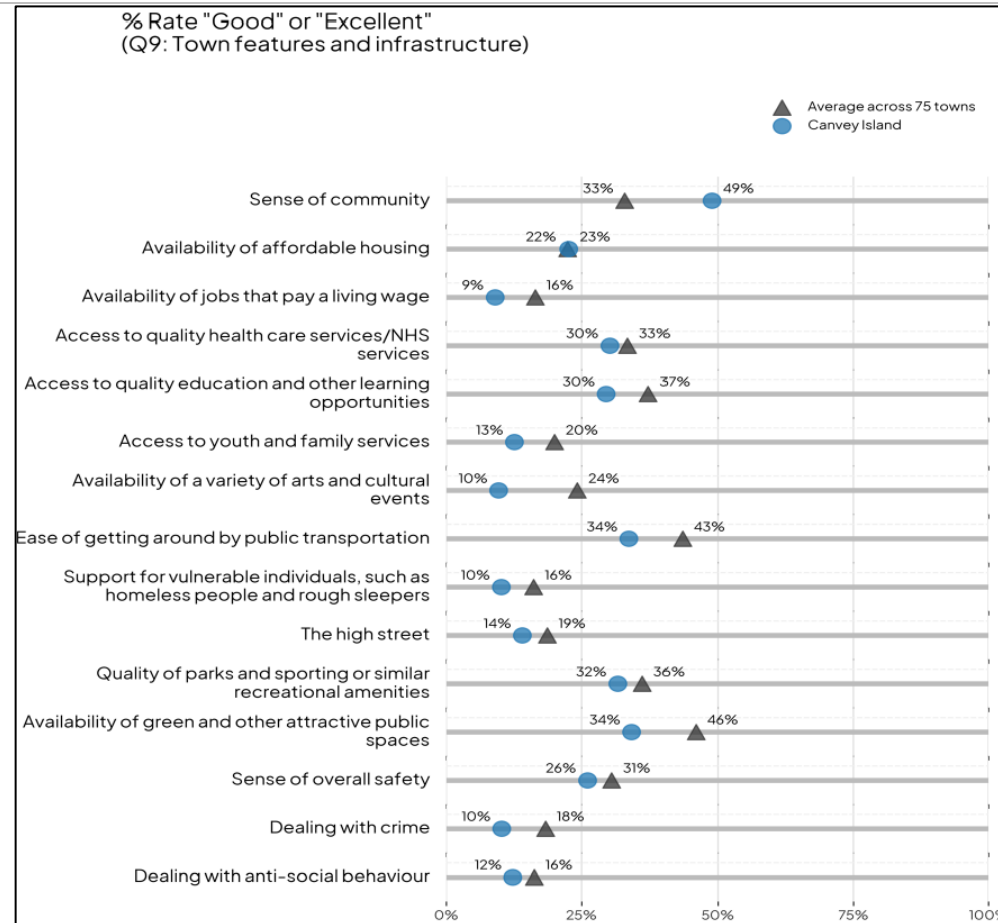
A key result from the ZenCity survey was a sense that Canvey is in decline. Whilst 62% of people were fairly satisfied or very satisfied with their local area, 47% felt it had declined in the last 12 months and 53% expected their area to get worse over the next 2 years. Only 47% were proud of where they live. The top three reasons for local people being proud of Canvey were: the strong sense of community, the green and natural spaces and the good range of local facilities. The top three reasons people were not proud of Canvey were: some people being disrespectful or troublesome, safety concerns and the area feeling run down.

Participants were asked to rank different parts of life in their local area. The table below shows where people ranked an aspect of local life as good or excellent. This is compared to the national average across all areas. Apart from the sense of community, Canvey scored worse than the national average on all indicators.

Figure 16. Zen City Consultation: Q9 Results

Source: Zen City

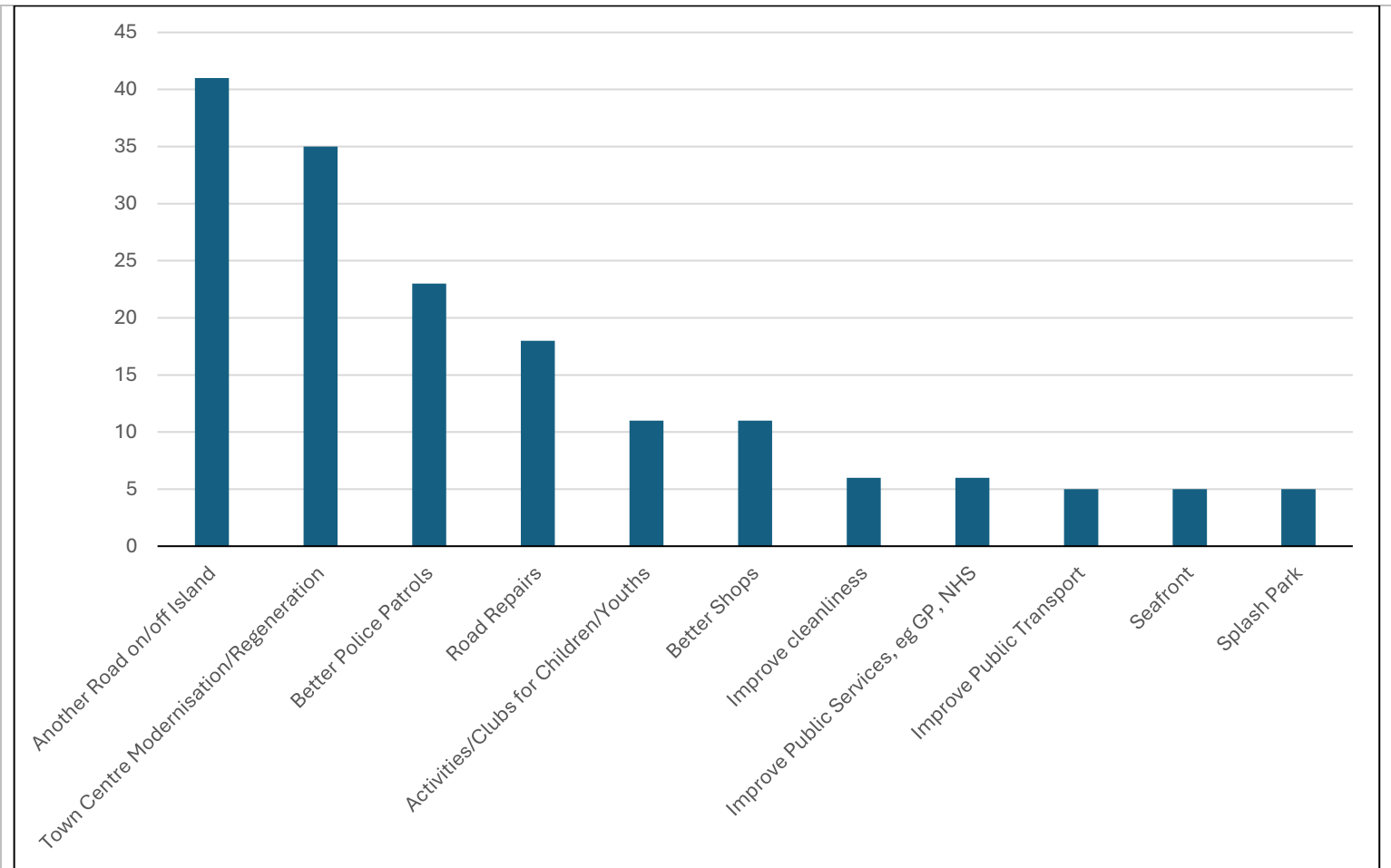
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The ZenCity work also captured qualitative comments from residents on what they would like to see improved. This has been analysed to identify common themes. The top themes arising are set out in the graph below.

Figure 17. Zen City – Key themes
Source: Zen City

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Pride in Place Engagement

This initial information from past engagement work provided the board with a strong steer as to what the local community were concerned about. However, in developing this Regeneration Plan it was important to engage residents on what needs to be done to make Canvey a great place to live, and where we

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should focus the investment. We therefore undertook an extensive engagement programme for the Pride in Place investment in October 2025.

The main element of this engagement was delivered by our board partner Estuary Festival CIC and involved 14 group sessions in locations across the community, based where people were. Alongside this a pop-up shop was set up in the town centre during half term week which was open from Monday to Saturday 10am to 4pm and provided artist led activity with tea/coffee and biscuits. This was visited by over 50 people each day.

Visitors were invited to create a postcard from 2035 representing their vision of a future Canvey illustrated with drawing, writing, collage, stickers a short tick box survey and their relationship to Canvey. This approach enabled us to engage with a wide variety of people across the community, including children, young people, mums and dads, grandparents and older and elderly people within the community. Members of the Haredi Jewish community participated through a workshop with young people led by a local artist within the community. We also talked to people with disabilities and people with specialist housing needs. In total **817** responses were received. The full results of the engagement are set out in Appendix A.

Alongside this, our board partner, the Castle Point and Rochford School Sport Partnership (SSP) undertook engagement with children and young people in a school setting. SSP staff worked in collaboration with Headteachers and school staff to conduct 20-30 minute 'focus group' meetings with cohorts of 10-15 children and young people. The engagement took place across all 12 schools on Canvey Island to ensure the vision and ideas for investment were representative of the children and young people's needs, and to allow youth voice to formulate the detail in the plans prior to submission. To do this a simplified 'Vision' document was created so the language was age appropriate and this formed the consultations' introductions. The consultation was based around 7 key questions, and groups were given paper and pens to create mind maps and draw pictures of their ideas, allowing for flexibility in the activities used to extract views and information, from these consultations, a mixture of quantitative and qualitative data was captured. 153 children and young people took part in this engagement activity. The full results of the engagement are set out in Appendix B.

It is important to note that the school-based engagement across 12 schools did not include young people from the Jewish community, as most do not attend schools in Castle Point Borough. Future engagement will seek to capture their views to reflect the full diversity of Canvey's next generation.

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	To broaden the participation with young people, our board partner Yellow Door, undertook specific engagement with those young people they came into contact with during their youth clubs and detached work. They engaged with 114 young people and asked them of the 10 issues identified for consideration by the board, what mattered most to them. The full results of the engagement are set out in Appendix C. To capture the views of the business community, our board partner Castle Point Borough Council utilised its business contacts and business newsletter to specifically engage with the business community. An online survey was used to ask specific questions on the views of the business community in relation to the vision and potential investment priorities. The full results of the engagement are set out in Appendix D. With somewhere in the region of 1300 respondents to the engagement activities we have seen a range of results coming forward. Of the over 800 people completing postcards these were the figures produced prioritising these particular elements: <table> <tr> <td>Access & transport - 333</td><td>Young people projects - 309</td></tr> <tr> <td>Canvey Town Centre – 284</td><td>Green Spaces - 273</td></tr> <tr> <td>Health & Wellbeing – 253</td><td>Seafront & Heritage - 252</td></tr> <tr> <td>Youth & Community infrastructure – 234</td><td>Education, Skills & Employment - 185</td></tr> <tr> <td>Sports facilities – 144</td><td>Housing projects - 119</td></tr> <tr> <td>Digital Connectivity - 73</td><td></td></tr> </table>	Access & transport - 333	Young people projects - 309	Canvey Town Centre – 284	Green Spaces - 273	Health & Wellbeing – 253	Seafront & Heritage - 252	Youth & Community infrastructure – 234	Education, Skills & Employment - 185	Sports facilities – 144	Housing projects - 119	Digital Connectivity - 73	
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Is your place in a Mayoral Combined Authority?	No												
Has the MP for your place been consulted during development of this plan and reviewed it prior to submission?	Yes – Dame Rebecca Harris												

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Does the constituency of another MP make up more than 25% of your agreed place geography? Yes/No If yes, who and have they been consulted	No
Does the constituency of another MP make up between 10% to 25% of your agreed place geography? Yes/No If yes, who and have they been consulted	No
3. Your Regeneration Plan	
Upload your 10 Year Vision	Over the next ten years, Canvey Island will undergo a transformation into a safer, greener, and more connected coastal town. The town centre will be revitalised with improved public spaces, a new cultural hub, and support for local businesses - creating a vibrant destination for residents and visitors alike. The seafront will have strong connections to the town centre and be a key community and visitor destination with a strengthened recreational offer. Businesses across the Island will be fully linked into sector development opportunities and work will have begun to redevelop the commercial offer on the Island to support the growth of local businesses and attract new investment and new employment opportunities. Both the community and businesses will be supported by better transport links and infrastructure. Flood resilience will be significantly enhanced through investment in nature-based solutions, protecting homes and creating high quality accessible green spaces. Children and young people will be engaged in the community and have access to the skills development and opportunities they need to access emerging job markets and realise their economic potential. This will be complemented with an enhanced lifelong

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	learning offer that improves the economic wellbeing and reduces isolation and deprivation across all ages. By 2035, Canvey Island will be a place where people feel proud to live and work, with stronger community ties, better access to opportunities, and a more sustainable future. Alongside these economic and environmental improvements, the regeneration of Canvey Island will deliver significant benefits for health and wellbeing. Enhanced infrastructure and accessible community facilities will create inclusive spaces that encourage social interaction and reduce isolation. The development of inspiring outdoor areas will promote physical activity and support mental health, while improved connectivity will make it easier for residents to access services and opportunities. By fostering community cohesion and resilience, these changes will help build a stronger, healthier population. Collectively, this investment will improve overall wellbeing and quality of life for residents, ensuring Canvey Island becomes not only a vibrant and sustainable place to live and work, but also a community where people can thrive.
Any supporting documents?	Canvey Regeneration Plan + Appendices
Four Year Investment Plan – Key Priorities	
<u>Objective 1: Thriving places</u>	
Tell us about the local challenges you have identified as priorities to address in the first investment period and why. Give specific examples, linked to this objective, of challenges and evidence to illustrate them where possible. If you are not pursuing activities for this objective, tell us why.	Our community want the town centre to be a vibrant and exciting place, and for our seafront to be an attractive visitor and recreation destination. They want our young people to have things to do and to be able to succeed in life. Transport and being able to move about the place, and more easily on and off the Island was seen as a key barrier to achieving this.

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Tell us about any local opportunities for improvement or investment that you have identified and wish to pursue in the first investment period. Give evidence, linked to this objective, of each opportunity and explain why these opportunities are being prioritised in this investment plan period. Include how your proposals reflect the priorities identified by local people as part of your engagement.	
<u>Objective 2: Stronger communities</u>	
Tell us about the local challenges you have identified as priorities to address in the first investment period and why. Give specific examples, linked to this objective, of challenges and evidence to illustrate them where	Canvey Island has a strong community spirit and strong desire to make the place better. The engagement showed that people are willing to participate in that and are willing to share their experiences and skills to make Canvey a better place to live. We need to help them achieve this through investment in health facilities and putting them at the heart of the decision-making process through effective engagement and the introduction of mechanisms which truly give young people a voice in the conversation.

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possible. If you are not pursuing activities for this objective, tell us why.	
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<u>Objective 3: Taking back control</u>	
Tell us about the local challenges you have identified as priorities to address in the first investment period and why.	Promises have not always been kept and therefore people on Canvey are sceptical that things will change. This funding and the engagement process around it gives them a voice. They have said that they want to take back control of spaces in the town centre and they want to feel safe as they move around the place. They want to see more events and activities.

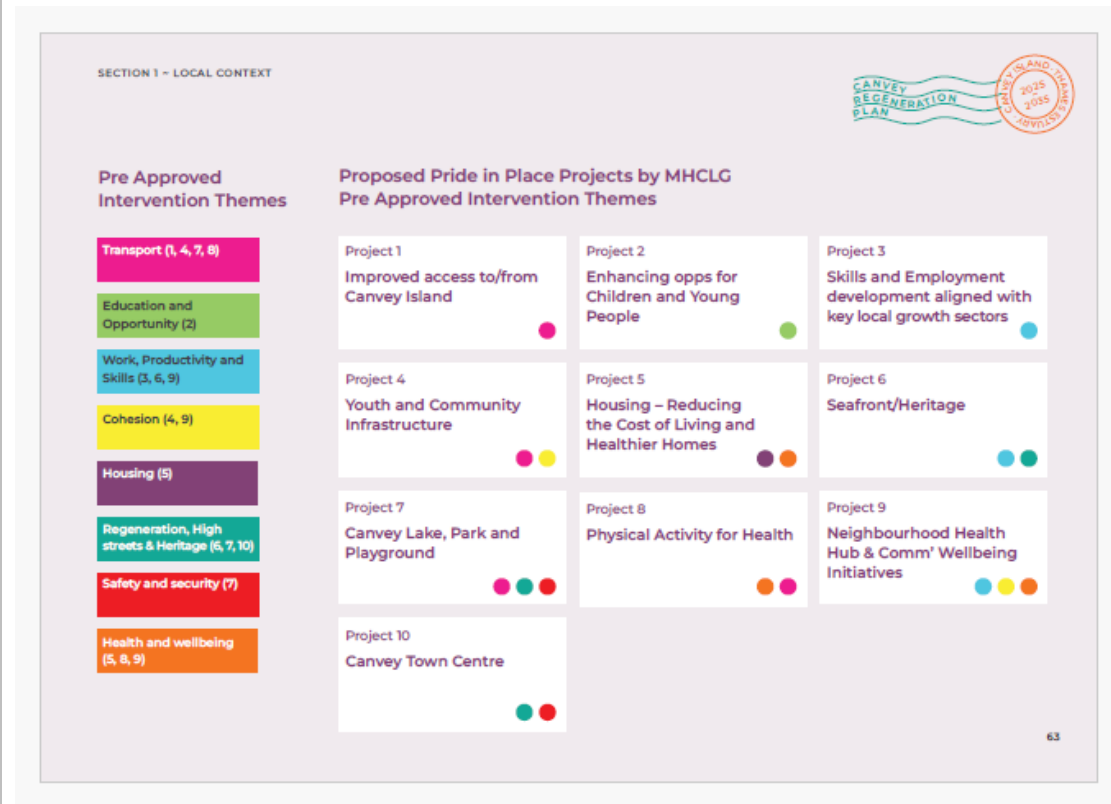
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Four Year Investment Plan – Interventions	

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Which categories of pre-approved interventions do you plan to fund?

- Cohesion
- Education and opportunity
- Health and wellbeing
- Housing
- Regeneration, high streets and heritage
- Safety and security
- Transport
- Work, productivity and skills
- Not sure which pre-approved interventions we plan to fund at this stage



Which interventions relating to 'Cohesion' do you plan to fund in the first investment period?

- Funding for impactful volunteering and

Project 4 focuses on the physical infrastructure needed to support youth groups and other community groups to meet up and participate in community activities. Canvey Island has a strong community spirit and an active community willing to volunteer and to come together to support one another. We need to provide them with the types and quality of space needed to achieve this. There was good support amongst the community in terms of investment in youth and community infrastructure, and the capital projects listed below highlight the types of interventions proposed.

Project 9 is Health and wellbeing and was identified by many people within the community as an investment priority. This is supported by the data which shows that health outcomes on the Island are

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social action projects to develop social and human capital in local place - Investment in capacity building and infrastructure support for local civil society, youth and community groups - Measures to improve community cohesion - Not sure which pre-approved interventions we plan to fund at this stage -	not as good as in more affluent areas nearby. This problem is exacerbated by an older than average community, which places more pressure on health services than may be seen elsewhere. Whilst project 8 seeks to put in place measures that will improve the health of our younger people, there is also a need to explore how we can improve the health and wellbeing outcomes of our older population, helping to stop them becoming frail and ensuring that they live long and active lives. Working as part of the Coastal Communities Alliance, and alongside colleagues in the NHS and at Southend-on-Sea City Council we are part of the Coastal Navigators Network (CNN) , and we are exploring how we can better prevent and manage frailty through better aligned ways of working (system change) and through the more effective and innovative use of digital technologies. We will contribute this learning to the CNN, and will also benefit from the learning taking place in the other 53 places that are part of the network. This will provide us with a unique opportunity to not only pilot our own proposals around frailty, but also bring in other initiatives which align with the needs of our community and which have been successfully trialed in other coastal areas. There is also the opportunity to work in a way that drives higher levels of public health and health prevention into the healthcare system through the delivery of a neighbourhood health hubs, and through greater engagement of residents and the community in supporting their own health and wellbeing through training and skills development. We have identified three projects that will drive better health outcomes for inclusion within this Regeneration Plan which are expected to support better health outcomes.
Which interventions relating to 'Education and opportunity' do you plan to fund in the first investment period? - Funding to help families with the cost of childcare where it may	Project 2 focuses on the need to provide young people with the opportunities they need to fulfil their potential was something that we heard loud and strong through the engagement. Parents and grandparents were concerned about the prospects for children, and children and young people were not certain what the future holds for them. Separate to Project 4, which is focused on capital investment, this project focuses on a series of revenue based interventions that are aimed at improving the opportunities for children and young people on Canvey Island, and giving them a strong voice in their future and the future of Canvey as a place to live and have a prosperous future.

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alleviate cost of living pressures, or support employment - School-based programmes to support young people's development - Support for community-based learning and development - Support for families and young children - Support for growing the local social economy, including community businesses, cooperatives and social enterprises - Support to both reduce levels of child poverty and to prevent the negative impacts of child poverty on children and families	
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- Not sure which pre-approved interventions we plan to fund at this stage	
Which interventions relating to 'Health and wellbeing' do you plan to fund in the first investment period? - Funding for local sport and activity facilities, events, teams and leagues, to foster community engagement and connection - Funding to support preventative public health initiatives and campaigns - Integration and co-location of health and wellbeing services - Provide drug and alcohol support for people with	Project 8 links into many of the other projects, and is a significant enabler to project 1: improving access to and from Canvey, and the emphasis that places on cycling. Whilst sports facilities themselves weren't seen as high priority for investment by all of the community, which is not surprising as the facilities at Waterside Farm leisure centre are very good, many people talked about the desire to be able to move around the local area easier by foot, by bicycle and by mobility scooter. There was a desire by some to reclaim the pavements. Such an approach to travel would reduce some of the congestion on the Island, and also drive better health outcomes. It is therefore proposed that we seek to extend some of the active travel work being delivered via the Sports England Place Partnership by continuing to deliver Peddle Power across Canvey, to increase the uptake in cycling and scooting. Peddle Power is a programme that provides free bikes and bikability training to key cohorts within the community to encourage the uptake of cycling. On Canvey this is currently being delivered at the year 6/7 transition, with scooters being provided to infant age young people. There are proposals to expand this further on Canvey to other cohorts of children and their parents, and to young people not in education, employment and training to improve their access to job opportunities. Alongside this, a project called Beat the Streets is proposed that sees the streets become a playground, and allows people to reclaim those spaces. The aim of this work is to provide more people with the opportunity to cycle and walk around the local area. The final element of this project relates to swimming, which is important given that Canvey is an Island, and that we are looking to invest in the seafront and introduce a new splash park. A small project helping young people access swimming lessons is proposed not only for health, but also for the wellbeing of young people on the Island. Project 5 - Whilst housing was not a priority for all of the community, it was a priority issue for 119 residents. Discussions with partner organisations through the Sports England Place Partnership and the Canvey Levelling Up work undertaken by Essex County Council have highlighted pockets of deprivation where residents including both elderly people, and children and young people are affected by damp and

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experience of homelessness and rough sleeping - Supporting community-level health provision - Not sure which pre-approved interventions we plan to fund at this stage	mould, poor heating, social isolation, digital poverty and hunger. It is important through this Regeneration Plan that we do not ignore those people in poverty within the community. Housing on Canvey Island is typically of a reasonable quality, as many homes were built in the post-war period. However, we know that some of our accommodation needs improvement or renewal. Across the Island there are opportunities for homes to be insulated and upgraded with solar panels and heat pumps to drive improved thermal and energy efficiency. There is scope to connect people with programmes that will fund these improvements, improve the health of their homes, and reduce their bills, giving them a bit more to spend on other essentials. There are also homes, especially in the social housing sector that are not truly fit for purpose. This includes some flatted developments and some of the sheltered accommodation for older people. The Council intends to deliver a programme of renewal of the social housing stock on Canvey, which will improve the healthiness of these homes, reduce bills for residents and also result in additional homes being provided, enabling more local people to access affordable housing. Renewal of sheltered accommodation also creates the opportunity for more digital health interventions to be explored and delivered. As part of the regeneration proposals for the town centre, and separately for West Canvey, new homes will be delivered. This will include new affordable housing and new opportunities for first time buyers. This will bring inward investment into the community and provide the opportunity for more young people to live locally. This will have positive outcomes for the economy and local prosperity. Given that this is not a top priority for all of the community, the Board will seek to secure alternative sources of funding for this project area, outside the Pride in Place funding. However, we felt it was important to bring these projects into the Regeneration Plan to ensure that the outcomes delivered align with the vision for Canvey Island and secure the types of benefits local people are seeking. Health and wellbeing was identified by many people within the community as an investment priority and therefore is the source for project 9. This is supported by the data which shows that health outcomes on the Island are not as good as in more affluent areas nearby. This problem is exacerbated by an older than average community, which places more pressure on health services than may be seen elsewhere. Whilst project 8 seeks to put in place measures that will improve the health of our younger people, there is also a need to explore how we can improve the health and wellbeing outcomes of our older population, helping to stop them becoming frail and ensuring that they live long and active lives. Working as part of the Coastal Communities Alliance, and alongside colleagues in the NHS and at Southend-on-Sea City Council we are part of the Coastal Navigators Network (CNN) , and we are
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Which interventions relating to 'Housing' do you plan to fund in the first investment period? - Establish land trusts for the purpose of creating community-led housing to meet local needs - Modernisation of social housing - Provide healthy and climate-resilient homes support locally - Provide safe and supportive	Whilst housing was not a priority for all of the community, it was a priority issue for 119 residents. Discussions with partner organisations through the Sports England Place Partnership and the Canvey Levelling Up work undertaken by Essex County Council have highlighted pockets of deprivation where residents including both elderly people, and children and young people are affected by damp and mould, poor heating, social isolation, digital poverty and hunger. It is important through this Regeneration Plan that we do not ignore those people in poverty within the community. Housing on Canvey Island is typically of a reasonable quality, as many homes were built in the post-war period. However, we know that some of our accommodation needs improvement or renewal. Across the Island there are opportunities for homes to be insulated and upgraded with solar panels and heat pumps to drive improved thermal and energy efficiency. There is scope to connect people with programmes that will fund these improvements, improve the health of their homes, and reduce their bills, giving them a bit more to spend on other essentials. There are also homes, especially in the social housing sector that are not truly fit for purpose. This includes some flatted developments and some of the sheltered accommodation for older people. The Council intends to deliver a programme of renewal of the social housing stock on Canvey, which will improve the healthiness of these homes, reduce bills for residents and also result in additional homes being provided, enabling more local people to access affordable housing. Renewal of sheltered accommodation also creates the opportunity for more digital health interventions to be explored and delivered.

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environments for people with experience of homelessness and rough sleeping - Support local community initiatives that support people in bringing down their home energy bills and improve the energy efficiency of their homes. - Support wider neighbourhood renewal by improving the attractiveness and liveability of homes and their surroundings - Not sure which pre-approved interventions we plan to fund at this stage	As part of the regeneration proposals for the town centre, and separately for West Canvey, new homes will be delivered. This will include new affordable housing and new opportunities for first time buyers. This will bring inward investment into the community and provide the opportunity for more young people to live locally. This will have positive outcomes for the economy and local prosperity. Given that this is not a top priority for all of the community, the Board will seek to secure alternative sources of funding for this project area, outside the Pride in Place funding. However, we felt it was important to bring these projects into the Regeneration Plan to ensure that the outcomes delivered align with the vision for Canvey Island and secure the types of benefits local people are seeking.
Which interventions relating to 'Regeneration,	Improvements to the town centre are a key priority for local people and are the focus of Project 10, with people having ambitions in terms of the public realm, the types of shops and spaces provided and the way

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high streets and heritage' do you plan to fund in the first investment period? - Creating and improving green spaces, community gardens, watercourses and embankments in the local area, along with incorporating natural features into wider public spaces - Funding for improvements to town centres, neighbourhoods, and high streets, including capital spend and running costs - Funding for local arts, cultural, heritage and creative initiatives - Funding for new community and neighbourhood infrastructure	in which the town centre was used for events and for attracting visitors. As things stand, the town centre is car dominated, footfall levels are lower than other similar places, and there is a very limited nighttime economy. People told us the town felt tired and uninviting. Alongside this, the Police are seeking to make the town feel safer, and to drive down anti-social behaviour and shoplifting. Three areas of intervention are therefore proposed, to improve the look and feel of the town centre, to make it more vibrant and inviting and to make it feel safer, and be a safer place to do business. This will sit alongside the wider proposals for regeneration for Canvey Island town centre proposed by the Castle Point Plan, which will result in a significant renewal of the building stock and more people living in the town centre. These longer term interventions will drive up footfall and improve the overall feel of the place. They will however need support from Homes England in terms of capacity and funding for brownfield land development. People told us that they want to see more fun things to do on Canvey, and through project 6 they envisaged that the seafront would be where that happened. There is specific support for a new splash park, and there is also a desire for things to do when the weather isn't so great, such as trampolining and bowling. People felt it was important to direct some of the investment towards the seafront area. Investment of this nature is important for the future of Canvey Island. We want to create a place that is vibrant and they people are proud of. If we do that people will want to come here, want to invest here and want to live here. When our young people go off to university, they will want to come home and bring their new skills and training with them, to the benefit of our community and its economic prosperity. Some elements of this investment will however generate a commercial return, and therefore the Board will explore how they can achieve a financial return on investment in this area, so that more projects can be delivered longer term, such as investment in some of the heritage assets. Canvey has a long history, having been exploited for its salt by the Romans, and having been the site of Dutch settlement during the 1500's. During the late 19th Century and early 20th Century, Canvey grew as a holiday destination. It also has a music heritage. There are relics and heritage assets from all of this history, and we want to do more to draw this out as part of the visitor offer, and to support local pride. In particular we want to work with local heritage organisations and local museums, of which there are four, to improve the sustainability of the heritage offer and to tie it into the wider visitor experience. Project 7, the Canvey Lake Park, was the expression of how the community saw green spaces as an important priority, and Canvey Lake was mentioned frequently throughout the engagement, not just by adults, but also by young people, including those participating through the School Sports Partnership.
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Submission questions

projects, or for improvements to existing ones, including facilities that house public services or enhance community resilience to natural hazards, such as flooding - Support for non-domestic energy efficiency measures and decarbonisation in local businesses, high streets, and community infrastructure - Not sure which pre-approved interventions we plan to fund at this stage	The primary function of Canvey Lake is to provide surface water attenuation as part of the the Island's flood mitigations. It is not ground fed or otherwise a natural watercourse. But the park in which it sits is a critical open space providing active travel linkages between the most deprived wards on Canvey (Central and Winter Gardens) and the town centre. There is scope to improve that connectivity to jobs at West Canvey and to the station at South Benfleet via the Local Walking and Cycling Improvement Plan (see project 1). There is also scope to make the park a more fun and vibrant environment through the introduction of linear play features and equipment. Investment in CCTV and community safety measures will also be critical in this corridor to help manage crime and anti-social behaviour and provide a greater sense of safety for users. The Lake park is also an open space that is important for wildlife due to the lake, but the quality of its water is detrimentally affected due to pollutants in the surface run-off and the bio-diversity has been negatively impacted by an historic over-population of fish and by wildfowl. The Council is already pulling together its stakeholders in the Environment Agency, Anglian Water (as the statutory waste water agency) and the riparian landowners, the Town Council, to work together to deliver improvements to the Lake. The future approach to the Lake and the park in which it sits this needs to be undertaken in the context of a community engagement and education programme that helps manage and sustain its ecological balance and amenity value with its primary drainage purpose. The Board have already initiated an investigation with a "Desire Lines" project investigating the links with these 3 areas.
Which interventions relating to 'Safety and security' do you plan to fund in the first investment period?	Within Project 8, an initiative called Beat the Streets is proposed that sees the streets become a playground, and allows people to reclaim those spaces. The aim of this work is to provide more people with the opportunity to cycle and walk around the local area and feel safer doing so. There is also scope to make the lake park a more fun and vibrant environment through the introduction of linear play features and equipment. Investment in CCTV and community safety measures will also be critical in this corridor to help manage crime and anti-social behaviour and provide a greater sense of safety for users.

Submission questions

- Co-location of crime reduction services - Design and oversight of the built and landscaped environment to 'design out' crime and encourage positive behaviour - Improved town centre management - Initiatives to reduce burglary - Interventions to tackle anti-social behaviour, crime and minimise reoffending - Policing interventions to target crime prevention in specific locations, in particular town centres - Not sure which pre-approved interventions we plan to fund at this stage	Improvements to the town centre are a key priority for local people, with people having ambitions in terms of the public realm, the types of shops and spaces provided and the way in which the town centre was used for events and for attracting visitors. As things stand, the town centre is car dominated, footfall levels are lower than other similar places, and there is a very limited nighttime economy. People told us the town felt tired and uninviting. Alongside this, the Police are seeking to make the town feel safer, and to drive down anti-social behaviour and shoplifting. Three areas of intervention are therefore proposed, to improve the look and feel of the town centre, to make it more vibrant and inviting and to make it feel safer, and be a safer place to do business. A key element of this will be the safer by design involvement of police and community safety colleagues in delivering improvements. This will sit alongside the wider proposals for regeneration for Canvey Island town centre proposed by the Castle Point Plan, which will result in a significant renewal of the building stock and more people living in the town centre. These longer term interventions will drive up footfall and improve the overall feel of the place. They will however need support from Homes England in terms of capacity and funding for brownfield land development.
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Submission questions

Which interventions relating to 'Transport' do you plan to fund in the first investment period? - Funding to improve local bus services - Funding for new, or improvements to local road networks to improve access within and to the town - Funding to improve rail connectivity and access - Reducing vehicle emissions - Support for active travel enhancements in the local area - Not sure which pre-approved interventions we plan to fund at this stage	The key engagement outcome arising from consultation was the desire to be able to move around the Island easier and to be able to get on and off the Island more easily. Young people specifically identified concerns about traffic and road safety, and the ability to get to places to do 'fun things'. We have therefore identified five areas of investment opportunity to improve travel outcomes for people on Canvey. These will require match funding due to the known costs of transport schemes; however these schemes are identified in the emerging Local Transport Plan 4 and therefore have the support of the local transport authority. Transport proposals set out in Project 1 typically take longer to develop. That development will take place over the first four years to allow delivery from year 5. there is a strong demand from within the community for a new access road on and off the Island. This is because there are significant challenges to the population traveling off the Island for employment or education, and there is an economic impact to people trying to commute onto the island. There is severe congestion at peak times, and journey time reliability issues. There remains an opportunity to improve resilience issue in the event of a flooding incident or an incident related to the hazardous installations as well as overall improved access and egress. This has been recognised for a number of years and is identified as an area of focus from a sustainable travel perspective issue in the emerging Essex Local Transport Plan 4. However, for options such as a new access, there is no funding available, and it is anticipated that the cost of this an additional access would be significant in magnitude. There is no possibility of this Regeneration Plan independently leveraging that level of financing. We will therefore be looking to talk to Government and to the future Mayor of Essex about how we can effectively improve access to and from the Island to support economic growth, increase community resilience and relieve the frustrations that congestion cause to the community. We are open to exploring all reasonable options including road, rail, river transport and sustainable and active travel options in order to secure a meaningful change in outcomes for the local community.
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Submission questions

Which interventions relating to 'Work, productivity and skills' do you plan to fund in the first investment period? - Developing and expanding existing local business support and networks for smaller businesses and social enterprises - Enabling community wealth building - Funding to support for the development, improvement, and promotion of the visitor economy, such as local attractions, historical trails, cultural tours, campaigns and other related tourism products - Skills provision tailored to local opportunities and	Jobs on Canvey Island do not pay as well as jobs elsewhere, and this reduces the prosperity of those who live and work locally, and it adds to the local commuting and congestion issues we experience. There is therefore a strong case for investing in the development of key local growth sectors where we can potentially achieve better outcomes for business growth and for employment and wages. There was a good level of support from residents within the community for investment in this area of work. However, there are already arrangements in place regarding general business support via the Essex Growth Agency, and there some sector support arrangements also featured as part of that arrangement. It is therefore critical that anything delivered via Pride in Place funding complements the existing offer by providing connectivity and additionality and avoids duplication. The projects outlined in the table below will be delivered with this principle in mind. Investment of this nature, in the infrastructure of the Seafront for example, is important for the future of Canvey Island. We want to create a place that is vibrant and they people are proud of. If we do that people will want to come here, want to invest here and want to live here. When our young people go off to university, they will want to come home and bring their new skills and training with them, to the benefit of our community and its economic prosperity. There is also the opportunity to work in a way that drives higher levels of public health and health prevention into the healthcare system through the delivery of a neighbourhood health hubs, and through greater engagement of residents and the community in supporting their own health and wellbeing through training and skills development. We have identified three projects that will drive better health outcomes for inclusion within this Regeneration Plan which are expected to support better health outcomes.
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Submission questions

skills gaps, such as those identified in an area's Local Skills Improvement Plan - Support to improve awareness of and access to local provision that moves people closer to and into sustained employment, in line with an area's Get Britain Working Plan - Not sure which pre-approved interventions we plan to fund at this stage	
Does your Neighbourhood Board wish to deliver off-menu interventions? Yes/No If YES: - Brief description of proposed	No

Submission questions

intervention and related expenditure - Estimated cost of intervention - Tell us why the proposed intervention cannot be delivered through those set out in the pre-approved intervention list - Tell us how the proposed intervention will support delivery of one or more of the strategic objectives for the Plan for Neighbourhoods programme - Tell us how the proposed intervention will be value for money and the outcomes and outputs that you aim to deliver through the investment - Tell us how you have consulted with	
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Submission questions

relevant bodies, where relevant, when developing this proposal and the outcome of these discussions	
4. Payment Profile and Spend	
Payment profile and Indicative Spend Forecast	

Submission questions

Your payment profile

Your place has been allocated capacity funding (revenue) and programme delivery funding (capital and revenue). This will be paid to your accountable body following the payment profiles shown in the table.

The investment periods run as follows:

- Investment period 1 - 2026 to 2030 (4 financial years)
- Investment period 2 - 2030 to 2033 (3 financial years)
- Investment period 3 - 2033 to 2036 (3 financial years)

£250,000 and £200,000 were also allocated for capacity funding (revenue) in the 2024 to 2025 and 2025 to 2026 financial years.

Your payment profile for the Plan for Neighbourhoods programme (000s)

Type of funding	2024-25	2025-26	Year 1 (2026-27)	Year 2 (2027-28)	Year 3 (2028-29)	Year 4 (2029-30)	Year 5 (2030-31)	Year 6 (2031-32)	Year 7 (2032-33)	Year 8 (2033-34)	Year 9 (2034-35)	Year 10 (2035-36)	Total
Capacity funding (revenue)	250	200	150	0	0	0	0	0	0	0	0	0	600
Programme delivery funding (capital)	0	0	360	1,736	1,605	1,605	1,605	1,605	1,605	1,605	1,605	1,605	14,936
Programme delivery funding (revenue)	0	0	232	256	432	432	432	432	437	450	450	450	4,003
Total	250	200	742	1,992	2,037	2,037	2,037	2,037	2,042	2,055	2,055	2,055	19,539

Submission questions

<u>Tell us your indicative spend forecast for capacity funding throughout the programme.</u> This should be consistent with the narrative in your Regeneration Plan, and may differ from the payment profile. Both capacity funding and programme delivery funding may be profiled into later years, or your may propose to move funding to investment period 2 and 3. However, funds cannot be brought forward into earlier years of the programme.	Capacity funding (2024-25) £0 Capacity funding (2025-26) £100k Capacity funding (2026-27) £120 Capacity funding (2027-28) £70 Capacity funding (2028-29) £70 Capacity funding (2029-30) £60 Capacity funding (2030-31) £30 Capacity funding (2031-32) £30 Capacity funding (2032-33) £30 Capacity funding (2033-34) £30 Capacity funding (2034-35) £30 Capacity funding (2035-36) £30
<u>Tell us your indicative spend forecast for programme delivery funding (capital) throughout the programme.</u>	Programme delivery funding - capital (2026-27) £250k Programme delivery funding - capital (2027-28) £1400k Programme delivery funding - capital (2028-29)

Submission questions

This should be consistent with the narrative in your Regeneration Plan, and may differ from the payment profile. Both capacity funding and programme delivery funding may be profiled into later years, or you may propose to move funding to investment period 2 and 3. However, funds cannot be brought forward into earlier years of the programme.	£1100k Programme delivery funding - capital (2029-30) £1575k Programme delivery funding - capital (2030-31) £500 Programme delivery funding - capital (2031-32) £2000k Programme delivery funding - capital (2032-33) £2900k Programme delivery funding - capital (2033-34) £2400k Programme delivery funding - capital (2034-35) £1800 Programme delivery funding - capital (2035-36) £1000
<u>Tell us your indicative spend forecast for programme delivery funding (revenue) throughout the programme.</u> This should be consistent with the narrative in your Regeneration Plan and may differ from the payment profile. Both capacity funding and	Programme delivery funding - revenue (2026-27) £264k Programme delivery funding - revenue (2027-28) £382k Programme delivery funding - revenue (2028-29) £417k Programme delivery funding - revenue (2029-30) £427k Programme delivery funding - revenue (2030-31) £517k Programme delivery funding - revenue (2031-32) £417k Programme delivery funding - revenue (2032-33)

Submission questions

programme delivery funding may be profiled into later years, or you may propose to move funding to investment period 2 and 3. However, funds cannot be brought forward into earlier years of the programme.	£378k Programme delivery funding - revenue (2033-34) £251k Programme delivery funding - revenue (2034-35) £221k Programme delivery funding - revenue (2035-36) £201k
Tell us how you have developed your indicative spend forecast and why it is important for spend to occur in these years.	The Investment Plan behind the indicative spend forecast took into consideration the interventions within the programme but developed projects from the extensive engagement done across the community, focusing on those that were immediately deliverable in order to build momentum and demonstrate the clear basis for activity and investment in Canvey. Later more capital focused projects will build on this momentum and ensure that continued need exists but the necessary preparation can be done to deliver projects but also value for money and possible external investment alongside the Pride in Place funding.
<u>Tell us your indicative spend forecast for pre-approved interventions in year 1.</u> This indicative forecast should be consistent with the narrative put forward in your Regeneration Plan and the overall annual amounts shown in your 10-year funding profile. Enter '0' if any of the categories of pre-approved	Cohesion (2026-27) £10k Education and opportunity (2026-27) £156k Health and wellbeing (2026-27) £155k Housing (2026-27) £0 Regeneration, high streets and heritage (2026-27) £95k Safety and security (2026-27) £0 Transport (2026-27) £38k Work, productivity and skills (2026-27)

Submission questions

interventions are not relevant for your place.	£40k
<u>Tell us your indicative spend forecast for pre-approved interventions in year 2.</u> This indicative forecast should be consistent with the narrative put forward in your Regeneration Plan and the overall annual amounts shown in your 10-year funding profile. Enter '0' if any of the categories of pre-approved interventions are not relevant for your place.	Cohesion (2027-28) £10k Education and opportunity (2027-28) £56k Health and wellbeing (2027-28) £155k Housing (2027-28) £0 Regeneration, high streets and heritage (2027-28) £1345k Safety and security (2027-28) £0 Transport (2027-28) £61k Work, productivity and skills (2027-28) £80k
<u>Tell us your indicative spend forecast for pre-approved interventions in year 3.</u> This indicative forecast should be consistent with the narrative put forward in your Regeneration Plan and the overall annual amounts	Cohesion (2028-29) £10k Education and opportunity (2028-29) £76k Health and wellbeing (2028-29) £105k Housing (2028-29) £0 Regeneration, high streets and heritage (2028-29) £1110k

Submission questions

shown in your 10-year funding profile. Enter '0' if any of the categories of pre-approved interventions are not relevant for your place.	Safety and security (2028-29) £0 Transport (2028-29) £61k Work, productivity and skills (2028-29) £80k
<u>Tell us your indicative spend forecast for pre-approved interventions in year 4.</u> This indicative forecast should be consistent with the narrative put forward in your Regeneration Plan and the overall annual amounts shown in your 10-year funding profile. Enter '0' if any of the categories of pre-approved interventions are not relevant for your place.	Cohesion (2029-30) £510k Education and opportunity (2029-30) £76k Health and wellbeing (2029-30) £90k Housing (2029-30) £0 Regeneration, high streets and heritage (2029-30) £1110k Safety and security (2029-30) £0 Transport (2029-30) £61 Work, productivity and skills (2029-30) £80k
<u>Tell us your indicative spend forecast for any off-menu interventions in the first investment period</u>	Off-menu interventions (2026-27) £0 Off-menu interventions (2027-28) £0

Submission questions

<u>(financial years 2026 to 2030).</u> This indicative forecast should be consistent with the narrative put forward in your Regeneration Plan and the overall annual amounts shown in your 10-year funding profile. Enter '0' if off-menu interventions are not relevant for your place.	Off-menu interventions (2028-29) £0 Off-menu interventions (2029-30) £0
<u>Tell us your indicative spend forecast for management costs in the first investment period (financial years 2026 to 2030).</u> This indicative forecast should be consistent with the narrative put forward in your Regeneration Plan and the overall annual amounts shown in your 10-year funding profile.	Management costs (2026-27) £70k Management costs (2027-28) £75k Management costs (2028-29) £75k Management costs (2029-30) £75k

Submission questions

Enter '0' if you do not plan to use programme delivery funding to cover management costs.	
<u>Tell us about any unknown uses of funding in the first investment period (financial years 2026 to 2030).</u> Enter '0' if you do not have any unknown uses funding in any year.	Unknown uses of funding (2026-27) £ Unknown uses of funding (2027-28) £ Unknown uses of funding (2028-29) £ Unknown uses of funding (2029-30)
5. Programme Delivery	
Which milestones are relevant for your place? - Consulting the community - Running a feasibility study - Call for projects and project selection round - Commissioning services - Project procurement	

Submission questions

<u>Consulting the Community:</u> Summarise the activities for this milestone, and provide the estimated start and completion dates. Include any key activities that you will undertake to deliver the programme. This does not need to include project-level information, but you may include information on any major programmes of activity that you intend to fund. Estimated start date: Day Month Year Estimated completion date: Day Month Year	There will be annual consultation events, to engage the community in what is going on, to sense check that what we are doing is still meeting the needs of the island and the community's priorities and how this may look in the future. Work with the general public, young people and businesses will happen in quarter 4 of each year and be reported back to the Board and more broadly. Planning for the engagement events will start in January each year, the delivery will be in March, with result reported back in April of the next financial year. There will be established a Business Forum to this respect. Young People's Board in support of these efforts will be established from Quarter 1 of 2026/27 with work between Yellow Door and SSP being fundamental to this. It is expected that the first meeting of this group will happen no later than July 2026. Alongside this where master-planning for the Town Centre and Seafront take place consultations will be involved. The Seafront is currently proposed for year 2.
<u>Running a feasibility study</u> Summarise the activities for this milestone, and provide	

Submission questions

the estimated start and completion dates. Include any key activities that you will undertake to deliver the programme. This does not need to include project-level information, but you may include information on any major programmes of activity that you intend to fund.

Estimated start date:

Day

Month

Year

Estimated completion date:

Day

Month

Year

Call for projects and project selection round

Summarise the activities for this milestone, and provide the estimated start and completion dates.

Include any key activities that you will undertake to

Submission questions

deliver the programme. This does not need to include project-level information, but you may include information on any major programmes of activity that you intend to fund.

Estimated start date:

Day

Month

Year

Estimated completion date:

Day

Month

Year

Commissioning services

Summarise the activities for this milestone, and provide the estimated start and completion dates.

Include any key activities that you will undertake to deliver the programme. This does not need to include project-level information, but you may include information on any major

Submission questions

programmes of activity that you intend to fund. Estimated start date: Day Month Year Estimated completion date: Day Month Year	
<u>Project procurement</u> Summarise the activities for this milestone, and provide the estimated start and completion dates. Include any key activities that you will undertake to deliver the programme. This does not need to include project-level information, but you may include information on any major programmes of activity that you intend to fund. Estimated start date:	

Submission questions

Day Month Year Estimated completion date: Day Month Year	
Would you like to add any bespoke milestones? Yes/No	
Management of Funds	
<u>Tell us how your Neighbourhood Board will identify and select specific projects for investment across the first investment period.</u> Include information about how: the local authority or other organisations will support this process and be involved in decision-making	The Board identified and consulted on the interventions outlined in the guidance, reviewing the nature of suggestions within the engagement exercises. These were then reflected in the investment plan to guide the necessary project work that might be brought forward and deliver impactful results for the community ahead of the development of more substantial capital projects which would be consulted on. Stakeholders were engaged to ground these in terms of capacity and deliverability. The local authority as accountable body will work through the issues necessary for appropriate processes to be followed and assure delivery against agreed terms and timescales. All members of the board are completing a declaration of interest form which will be held and referenced in meetings. Members will reiterate these declarations in meetings and where necessary recuse themselves from either the whole discussion or vote on anything that reflects an issue therein.

Submission questions

• conflicts of interest will be managed • any awards to the local authority, if they occur, will be evaluated and approved in a robust and fair process	
<u>Tell us how the accountable body will carry out fund oversight functions in the first investment period.</u> Oversight functions include awarding funding to project delivery organisations, paying projects and ensuring they are delivered effectively and compliantly. Include details about how the local authority will ensure that relevant obligations are passed on to grant recipients to manage project performance, delivery risks and ensure compliance.	The Council will deliver its role in reflection to its stated policies and processes, outlined under law, listed below: 1. The Council's Financial Regulations, including a. The role of the budget holder and their responsibilities b. Budgeting and forecasting c. Changes to programmes of work d. Making and authorising payments e. Managing assets f. Prudent financial management including required provisions 2. Procurement & Contract Management, including a. Processes for supplier selection b. Processes for buying goods and services c. Contract management processes and support 3. Legal and Governance, ensuring decisions taken are lawful in process and substance and that contracts entered into are appropriate and legal. 4. Human Resources, including the role of the accountable body as an employer 5. Secretariat function and how this will provide administrative support to the board in terms of meeting arrangements, logistics and recording of decision making. 6. The assurance framework, including a. The Council's role as the 'first line of defence'

Submission questions

	b. MHCLG's role as the 'second line of defence' c. Considerations the Board may wish to make with regard to any sub-groups or committees the Board may wish to establish either now or at a later time. 7. Any other relevant aspects of the accountable body function, as required. This will include a Regeneration Officer who supports the Board in a project management/ assurance role to ensure that commissioned delivery is appropriately scheduled and completed to time and budget.
Have you considered environmental impacts when designing your investment plan? Yes/No	Yes
Has the accountable body made appropriate arrangements to consider their environmental duty when implementing the investment plan? Yes/No	Yes
Has the accountable body made appropriate arrangements to ensure that any funds awarded through the programme are done in compliance with	Yes

Submission questions

the appropriate public contract regulations? This includes any third party funds awarded through the programme. Yes/No	
Do you have a programme risk register with appropriate arrangements in place to manage risks identified? Yes/No	In the process of being developed
Do you have a fraud risk assessment for this programme with appropriate arrangements in place to manage risks identified? Yes/No	Under development
Which country is your place based in?	England
Has the accountable body made appropriate arrangements to consider	Yes

Submission questions

their public sector equality duty when implementing the investment plan? This includes when selecting projects. Yes/No	The Council is the “relevant local authority” which will act as the “<i>accountable body for the funds with responsibility for ensuring that that public funds are distributed fairly and effectively, and that funds have been managed in line with the Nolan Principles and Managing Public Money principles. They will also be responsible for compliance with legal responsibilities in relation to subsidy control, state aid and procurement.</i>”¹ As accountable body, the Council will work with the Board to help it deliver its aims and objectives. It will provide finance, legal, HR and other required resource (funded from within the programme) to ensure the smooth running of the Board’s operations and to ensure compliance with Government and legislative requirements.
Has the accountable body made appropriate arrangements to ensure that the requirements of the Subsidy Control Act will be followed when administering the funding? This includes arrangements for ensuring the compliance of any awards made to the local authority itself for project activity.	The role of the Council as accountable body is separate and distinct from the Council’s role as a Board member. The accountable body function is answerable to the Board and enacts decisions of the Board. Funding held by the Council on behalf of the Board will be separately identifiable within the Council’s systems and the Council does not have the ability to use the funding for its own purposes. The Council has a suite of rules, regulations, policies and processes which will be adapted (where required and appropriate to do so) and applied to the activities of the Board. These include Financial Regulations, Procurement Rules and HR policies amongst others. These will be applied to the work of the board, especially in relation to ensure the fair and transparent spending of the allocated funding.
Available Resources and Skills	

¹ [Plan for Neighbourhoods: governance and boundary guidance - GOV.UK](#)

Submission questions

Tell us about the resources and skills available to support delivery in the first investment period.

Include information about:

- those within the local authority, Neighbourhood Board and contracted resources
- both paid resources, and in-kind time provided by organisations
- the experience and skills in place, or how capability will be developed to support delivery

Castle Point Borough Council (the Council) is the Accountable Body and Secretariat for the Canvey Neighbourhood Board.

To ensure the Board has a full and proper understanding of the accountable body role and the practical implications a programme of briefings has been agreed, and will be updated provided on a reoccurring basis on the following matters:

8. The Council's Financial Regulations, including
 - a. The role of the budget holder and their responsibilities
 - b. Budgeting and forecasting
 - c. Changes to programmes of work
 - d. Making and authorising payments
 - e. Managing assets
 - f. Prudent financial management including required provisions
9. Procurement & Contract Management, including
 - a. Processes for supplier selection
 - b. Processes for buying goods and services
 - c. Contract management processes and support
10. Legal and Governance, ensuring decisions taken are lawful in process and substance and that contracts entered into are appropriate and legal.
11. Human Resources, including the role of the accountable body as an employer
12. Secretariat function and how this will provide administrative support to the board in terms of meeting arrangements, logistics and recording of decision making. Alongside project management and assurance and communications support.
13. The assurance framework, including
 - d. The Council's role as the 'first line of defence'
 - e. MHCLG's role as the 'second line of defence'
 - f. Considerations the Board may wish to make with regard to any sub-groups or committees the Board may wish to establish either now or at a later time.
14. Any other relevant aspects of the accountable body function, as required.

Submission questions

	The Council will also provide advice and support to the Board in relation to matters of information governance, including Freedom of Information requests and Privacy Notices. Any policies or operating procedures drafted and adopted by the Board will be supported through the specialist advice and services of the Council. The Board also includes support from the Thames Estuary Growth Board, providing the interim Chair, supporting the development of the Board and the Regeneration and Investment plans. There are members from the County, Borough and Town Councils, both councillors and officers providing support beyond that of the Accountable Body. Alongside this are members representing the NHS and Essex Police as locally engaged statutory bodies as the Board deal with both health and community safety. Sports England with the School Sports Partnership and Canvey Island Youth Group are represented, providing their expertise with regard the engagement and provision of young people with the capacity to deliver projects in this area. The Estuary Festival is also part of the Board providing engagement and communications support through their network of artists and experience delivering “engagement through art” etc. We also have a wide array of residents and business leaders who share their “expertise by experience” of both the community and economic landscape of Canvey.
Additional Support	
Tell us which areas of support you may be interested in. - Building data capabilities - Central training resources for	This needs to be clarified by the Board – Central training resources for Neighbourhood Boards - support in terms of the continued development of the members of the Board in their roles moving things forward for Canvey. Longer-term partnership support – in the delivery of projects which are outside the control of the Board especially in financial terms but which MHCLG can provide networking support to release other departments capacity, such as transport and access to the Island.

Submission questions

Neighbourhood Boards - Community engagement - Longer-term partnership support from MHCLG - Planning and property - Procurement regulations - Shared learning on best practices - Subsidy Control Act - I am not interested in any additional support - Other (please specify)	
6. Declarations	
Confirm you have read and agree with the declarations. You must confirm that: - the Neighbourhood Board has reviewed and approved this	Signatures to be added

Submission questions

Regeneration Plan
prior to submission

- the Section 151 Officer from the local authority acting as accountable body, or an individual with responsibility for finance where an alternative governance arrangement is in place, has reviewed and approved this Regeneration Plan
- you have considered the public sector equality duty when designing your investment plan

I confirm that I have read
and agree with the
declarations: